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**From:** Han, Linda (DPH)  
**Sent:** Thursday, December 29, 2011 1:47 PM  
**To:** Connolly, Grace (DPH)  
**Subject:** RE: Massachusetts ELC budget markup

Sure. I'll save you some smarties.

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**From:** Connolly, Grace (DPH)  
**Sent:** Thursday, December 29, 2011 1:42 PM  
**To:** Han, Linda (DPH)  
**Subject:** RE: Massachusetts ELC budget markup

Want to talk at 2:00 now that there's no IT meeting?

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**From:** Han, Linda (DPH)  
**Sent:** Thursday, December 29, 2011 1:23 PM  
**To:** Connolly, Grace (DPH); McGuire, Thomas M (DPH)  
**Subject:** FW: Massachusetts ELC budget markup  
**Importance:** High

How badly does this compare with level funding? Can you tell what happened in the PulseNet personnel cost section? Ih

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**From:** McNamara, Ann (DPH)  
**Sent:** Thursday, December 29, 2011 11:01 AM  
**To:** McGuire, Thomas M (DPH); Connolly, Grace (DPH); Haney, Gillian (DPH); Han, Linda (DPH)  
**Subject:** FW: Massachusetts ELC budget markup  
**Importance:** High

Attached is marked up copy of ELC award.  
I am just starting review

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**From:** Shultz, Alvin (CDC/OID/NCEZID) [<mailto:fcu9@cdc.gov>]  
**Sent:** Thursday, December 29, 2011 9:44 AM  
**To:** McNamara, Ann (DPH)  
**Cc:** Brathwaite, Wayne (CDC/OID/NCEZID); DeMaria, Alfred (DPH); Kludt, Patricia (DPH); [han@state.ma.us](mailto:han@state.ma.us); Haney, Gillian (DPH)  
**Subject:** RE: Massachusetts ELC budget

No problem Ann; please let us know if you should have any questions. Also cc'ing your ELC Program Advisor (Wayne Brathwaite) and members of your MA ELC Governance Team.

Happy New Year!

Alvin Shultz, MSPH  
Program Coordinator  
Epidemiology and Laboratory Capacity for Infectious Diseases  
Division of Preparedness and Emerging Infections  
National Center for Emerging and Zoonotic Infectious Diseases, CDC

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**From:** McNamara, Ann (DPH) [<mailto:ann.mcnamara@state.ma.us>]  
**Sent:** Thursday, December 29, 2011 9:36 AM  
**To:** Shultz, Alvin (CDC/OID/NCEZID)  
**Subject:** Massachusetts ELC budget

Dear Alvin Shultz,  
Thank you for speaking with me this morning regarding the Massachusetts ELC award. If you could please send us the marked up budget by return email, it would be helpful in understanding the award.

I hope you have a happy and save new year.

Regards,  
Ann McNamara  
Massachusetts Department of Public Health.